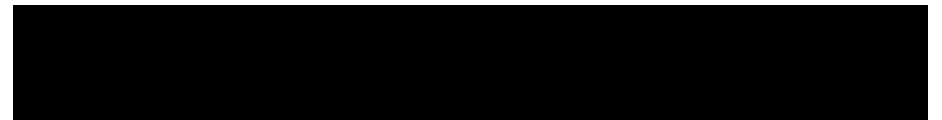


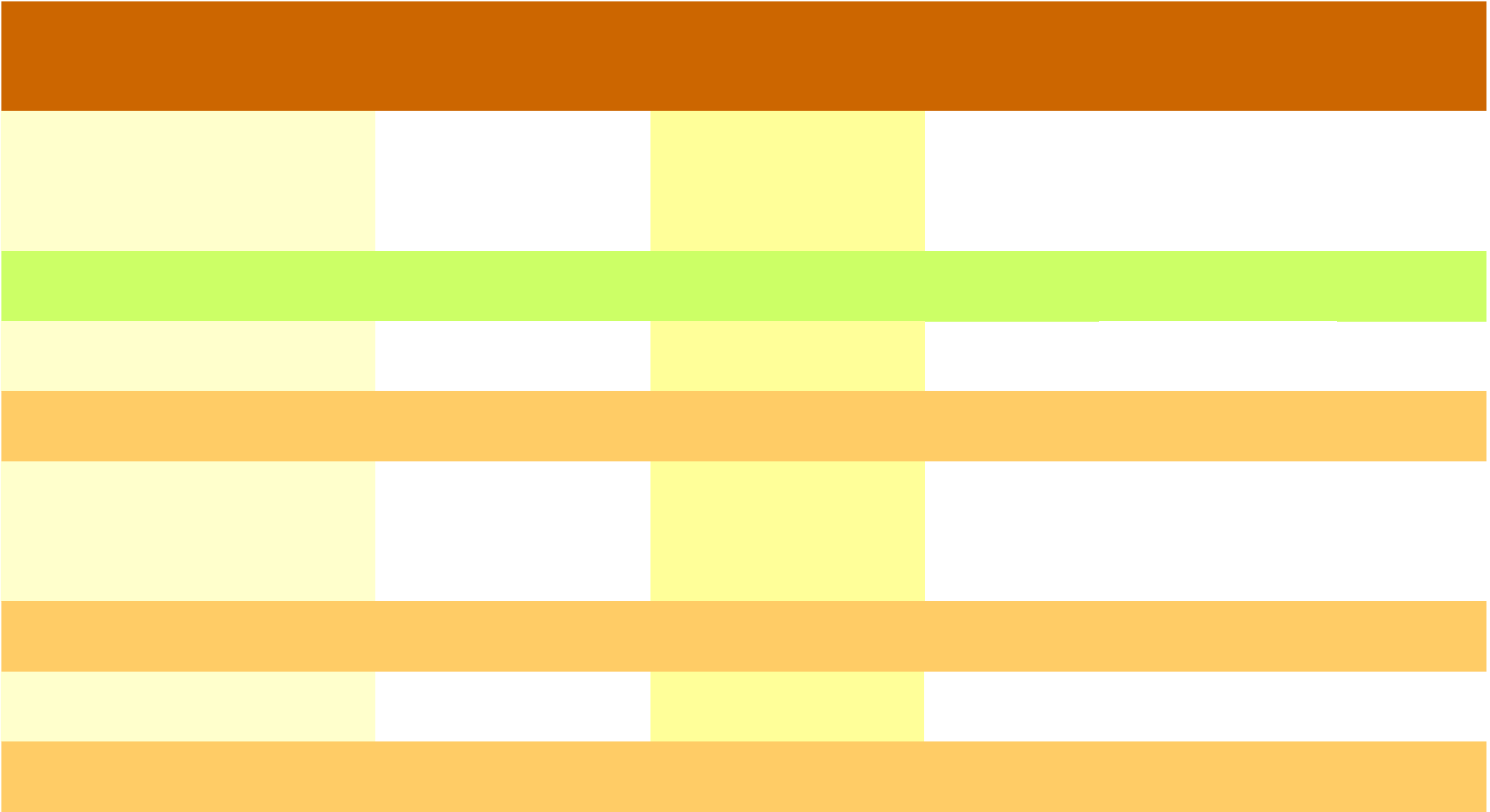
1st Half Results Briefing
for Fiscal Year 2014 (Apr. – Sep. 2014)

November 20th 2014



. 1st Half Results Overview

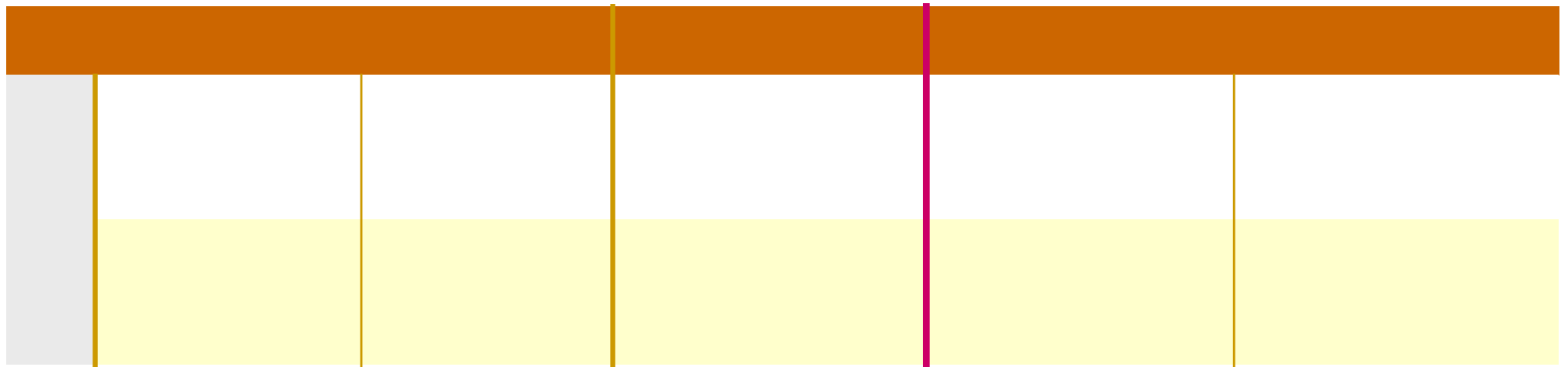
Sales by division / vs our announced plan



5. Result by segment(1): Domestic producer goods



7. Result by segment(3): Consumer goods

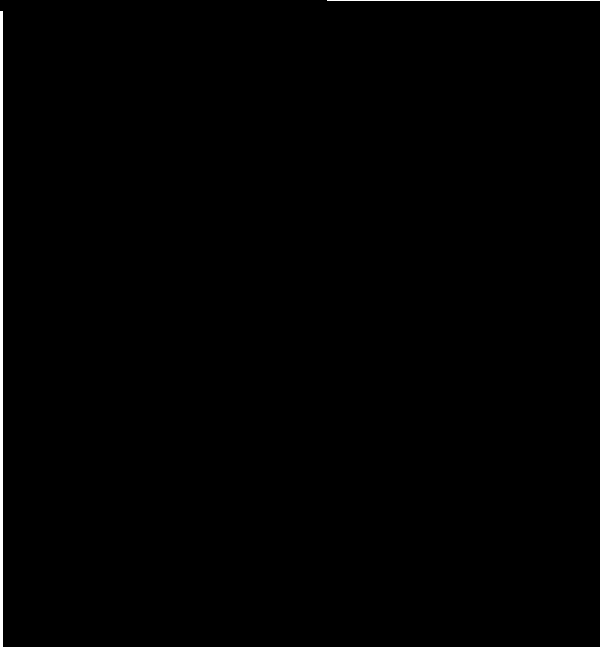


. “A.A.15”: Medium-term Management Plan

Reform
management
systems

Improve
profitability

Strengthen



2. “A.A.15” actions: key investment areas

- Annual Forecast for Fiscal 2014

		1			2		3	4
		1	2	3	1	2		
1	1							
	2							
	3							
2	1							
	2							
	3							

. Dividend Policy

Contact information for individual meetings.

Public &(&7 Tm70)[C)2-4(d)6(48t(o)-4(r)3()-2(8(Rc)e(l)2(i)24(t)8(i)-8(o)6(n)-4()8s2(8(Dc)e(6(p(a)6(lr