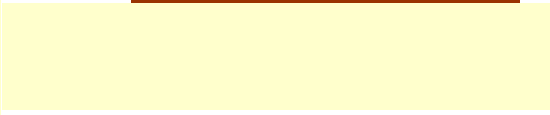
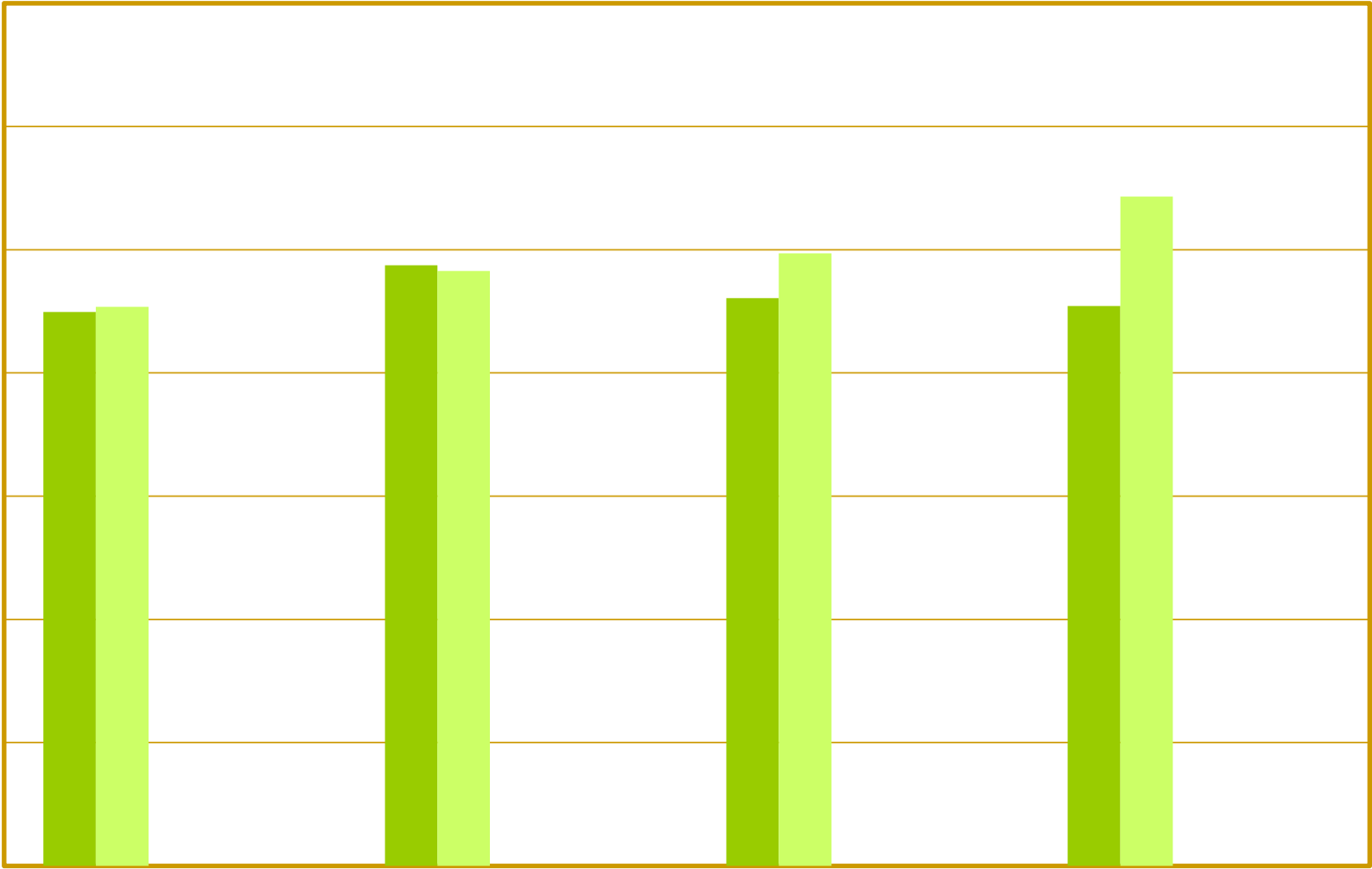


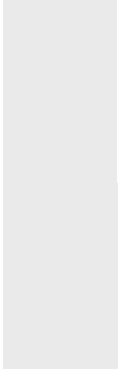
AGENDA

- . 1st Half Results Overview
- . “ **ONEXT YAMAZEN** 2018

. 1



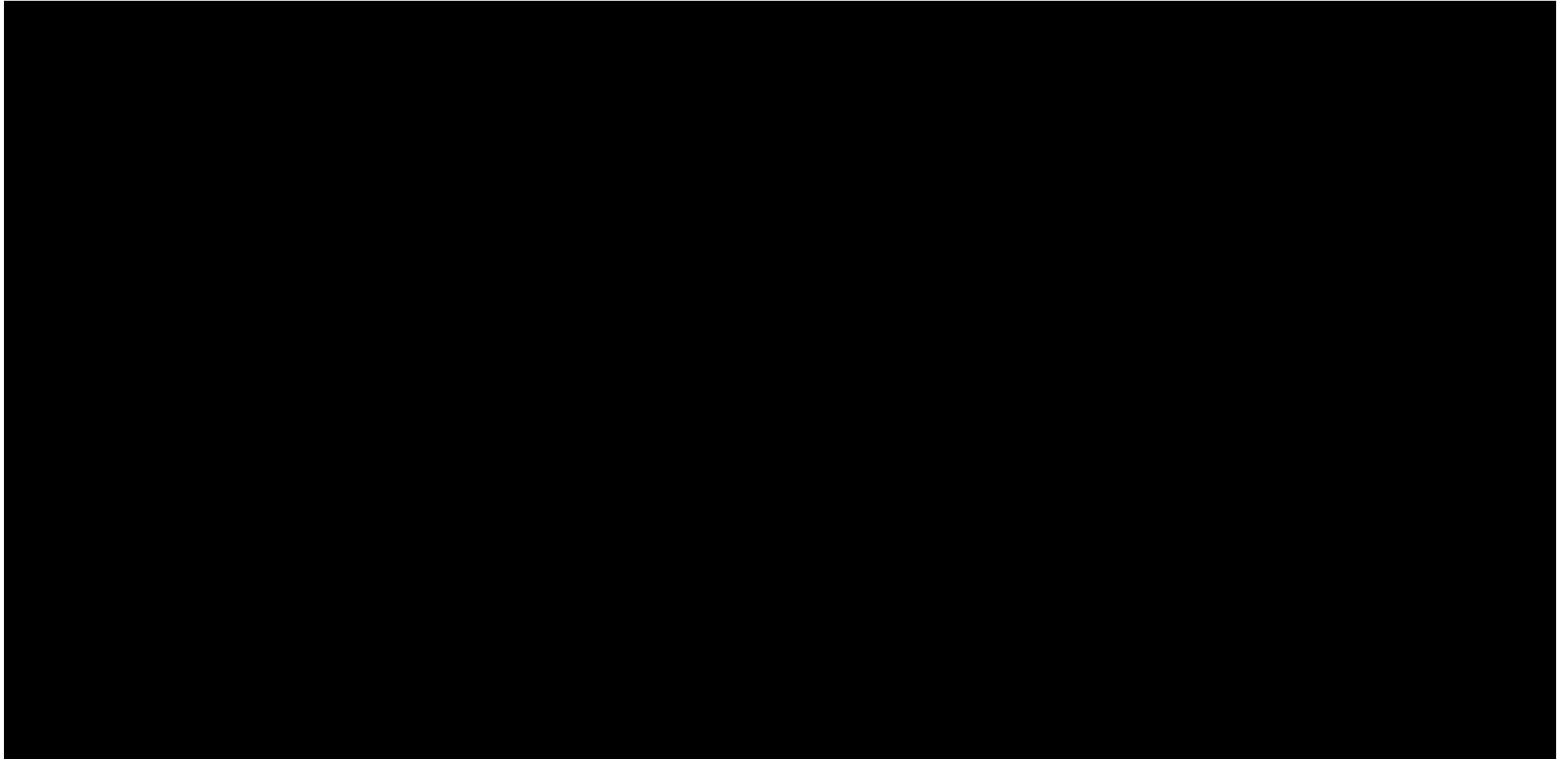




Financial position & cash flow



Concept for “ONEXT YAMAZEN 2018”



Restructuring and new organization as of 4/1/2016

Financial Plan “ONEXT YAMAZEN 2018”



. Fiscal Year 2016 Forecast

Fiscal 2016 Business Plan

. Dividend Ply

Profit Distribution Policy

