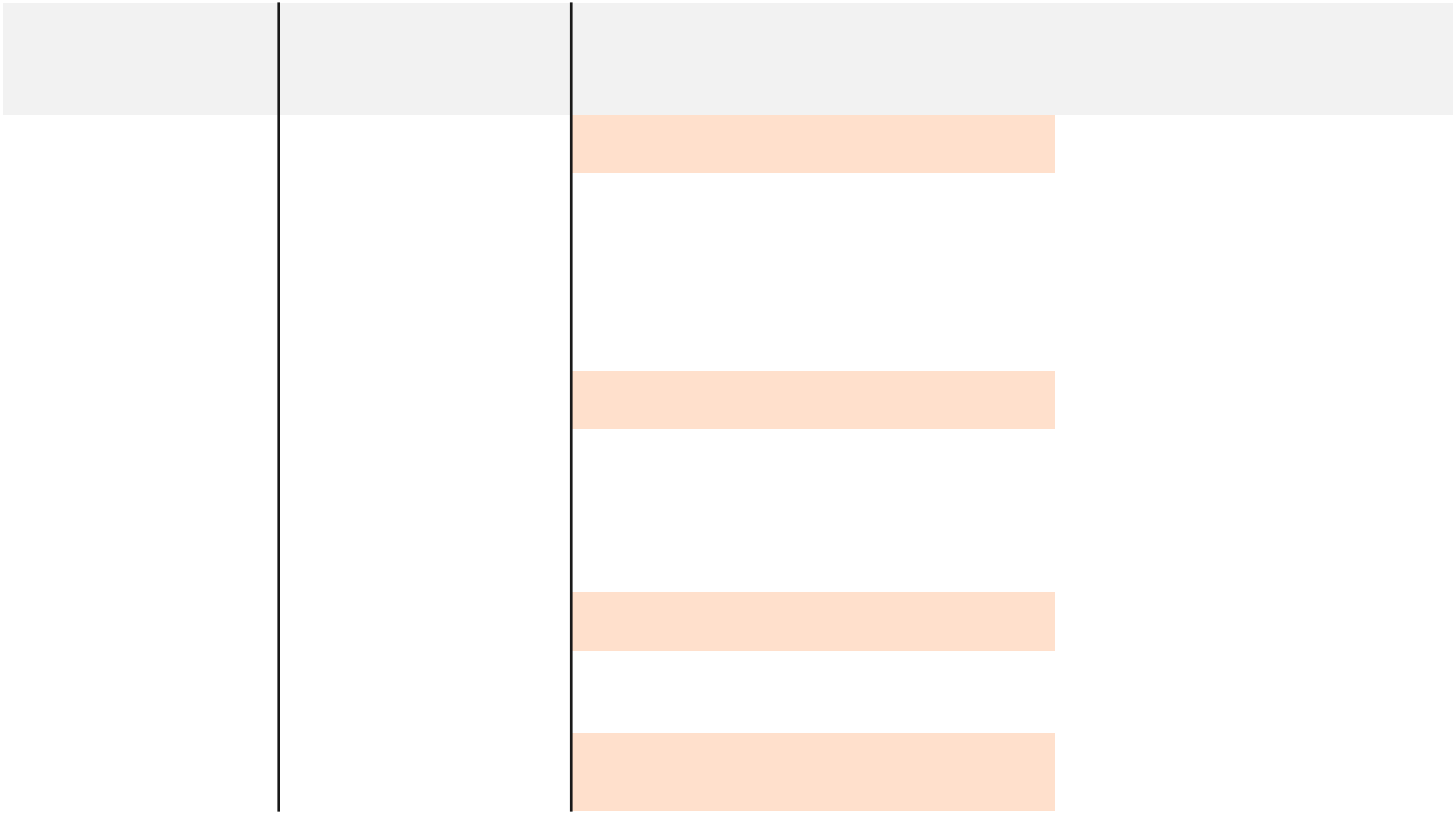
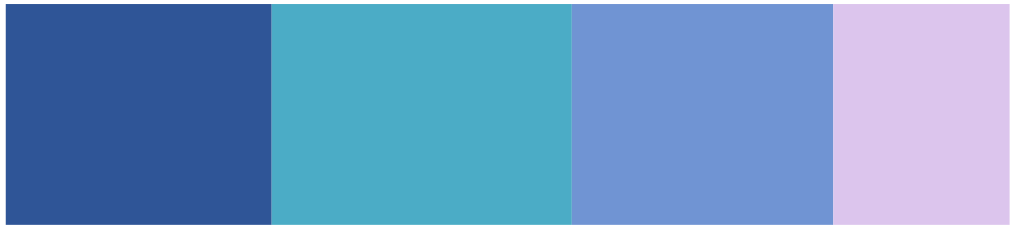
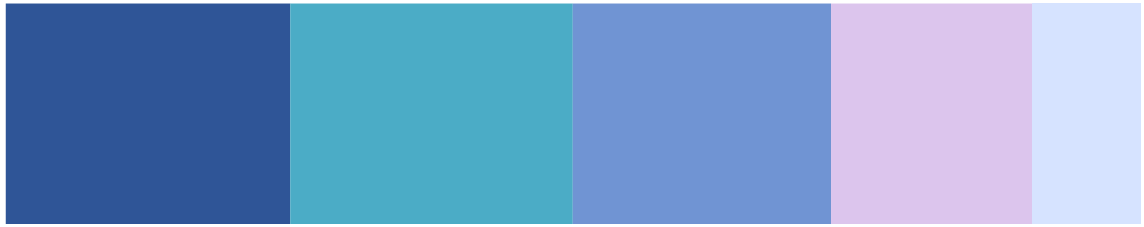
YAMAZEN2024

FY3/24 Consolidated Profit and Loss Results



Outline of Business Segs001162ts





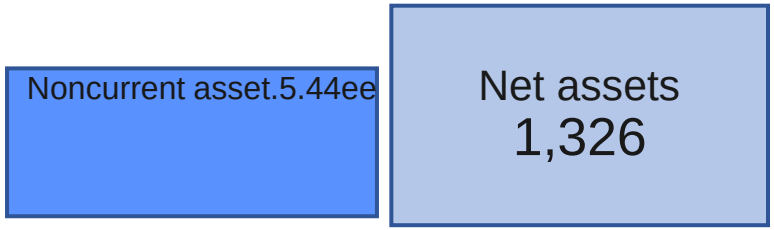
Production Equipment Segment Overview (Domestic/Overseas)

Domestic Production Equipment Business

Consumer Goods Segment Overview(B(d)u(d)9(i)-l(i)-d(d)9(i)-4(n)g(n) Mewate(v)(er)-i(n)alenoP(er)-4(o)4(d

Factors for Changes in Operating Profit

Consolidated Total Assets



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Medium-Term Management Plan: **Disclosed Plan for Sales/Profit/Management Indicators**

FY3/23 results (First year of Medium			

AGENDA

. Earnings Forecast for FY3/25, MediumA

Policy for Improving Corporate Value in the Medium/Long Term (1)

***Rise in equity spread**

Fluidization of closely-held shares

Share price and trading volume

Establishment of Treasury Share Acquisition Limit (Announced on May 14, 2024)

Cash allocation

A new growth investment phase after the capital enhancement phase

Basic operating cash flow

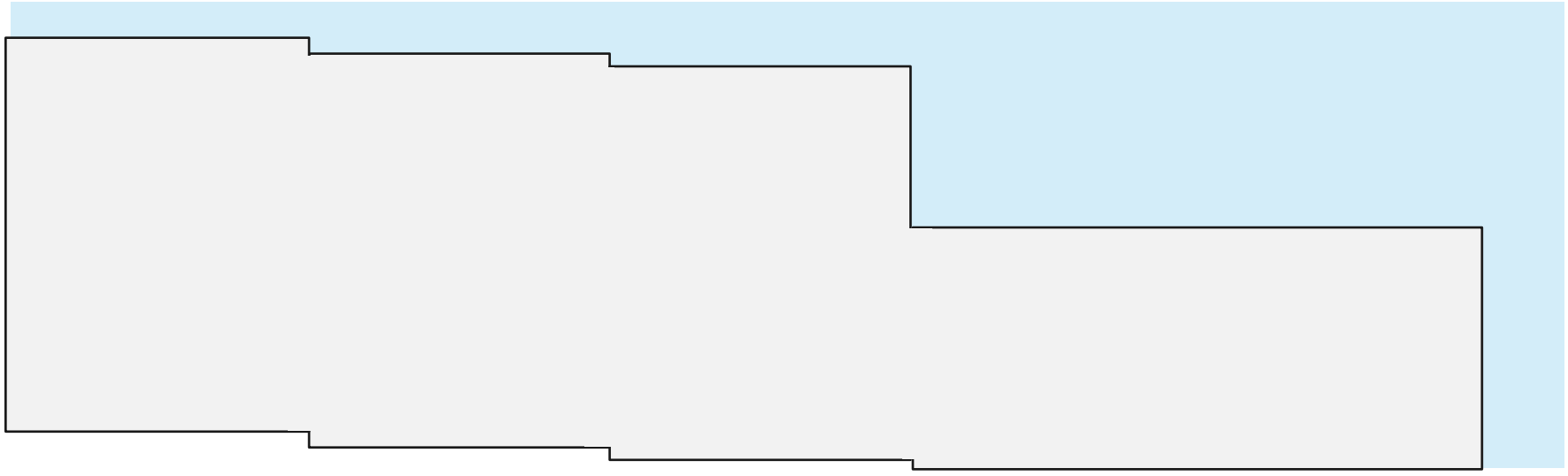
3-year Total
Approx. 37.0

Appendix

[Reference] List of Full-year Business Plans for FY3/25

(Million yen)

[FAQ] Euro-



[Note on forward-looking information]
ñThe forward-